

PHOENIX ARC PRIVATE LIMITED
CIN: U67190MH2007PTC168303
Regd. Office: Wallace Towers,139/140/B/1, 3rd Floor, Crossing of Sahar Road and Western Express Highway, Vile Parle East, Mumbai, Maharashtra - 400057, India. Tel: 022-68492450, Fax: 022-6741 2313 Email: info@phoenixarc.co.in Website: www.phoenixarc.co.in

TAKE OVER OF POSSESSION NOTICE

Whereas the Authorised Officer of ICICI Bank Limited (hereinafter referred as "ICICI") under the provisions of the Securitisation & Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002 (said Act) and in exercise of powers conferred under Section 13(2) of the said Act read with Rule 3 of the Security Interest (Enforcement) Rules, 2002 (said Rules) issued Demand Notices to the Borrower/Guarantors details of which are mentioned in the table below, Whereas, as the respective Borrower/Guarantors having failed to repay the outstanding amount, the Authorised Officer of ICICI took Physical possession of the underlying secured asset (described hereinbelow) on 15.07.2023 in exercise of the powers conferred on him/her under Section 13(4) of the said Act read with the said Rules. Whereas subsequently, ICICI has vide Assignment Agreement dated 28.11.2024 assigned all its rights, title, interest & benefits in respect of the debts due & payable by Borrower/ Guarantors arising out of the facilities advanced by ICICI to Borrower along with the underlying securities to **Phoenix ARC Private Limited, acting in capacity as Trustee of Phoenix Trust FY25-8 (Phoenix)** for the benefit of the holders of Security Receipts. Therefore, in view of the said assignment, Phoenix now stands subrogated in the place of ICICI and Phoenix shall be entitled to institute/continue all & any proceedings against the Borrower/Guarantors & to enforce the rights & benefits under the financial documents including the enforcement of guarantee and security interest executed & created by the Borrower/Guarantors for the financial facilities availed by them. In view of the said Assignment, the Authorised Officer of Phoenix has taken over the physical possession of the underlying secured assets (described herein below) from the Authorised Officer of ICICI on "AS IS WHERE IS & WHATEVER THERE IS BASIS".

Names of Borrower /Co-borrowers & Guarantors	Demand Notice	Taking over possession date	Description of Property
A.Borrower/ Co-borrower: 1. R. M. Metals 2.Manjula Rammikall Kothari 3. Deepak Kothari 4. Ravi Kothari	Rs.8,40,46,184.81/- (Rupees Eight Crore Forty Lakhs Forty Six Thousand One Hundred & Eighty Four Only) as on 28.02.2022 as mentioned in the notice along with future interest, costs & default interest @ rate as mentioned in the notice & facility documents. Notice dated: 25.03.2022	16.12.2025	Unit No. A-2, 1st floor, Mega Mall, Near Lokhandwala Complex, opposite Oshiwara Depot, Survey No. 6 (Part), CTS No.1/A(Part), Village Mouje Goregaon, Taluka Borivali, Mumbai-400104.


The Borrower/Co-borrower & Guarantors' attention is invited to provisions of sub-section (8) of section 13 of the said Act, in respect of time available, to redeem the mortgaged property/ secured asset.

DATE: 16.12.2025

Authorised Officer

PLACE:- MUMBAI

Phoenix ARC Private Limited (Trustee of Phoenix Trust FY 25-8)



भारतीय स्टेट बैंक
State Bank of India
DEMAND NOTICE

A notice is hereby given that the following borrower/s Mr. **Akshaye Prakash Sawalkar, Mrs. Charusheela Prakash Sawalkar, Mrs. Sarita Akshaye Sawalkar**, Residential Address: Flat No. 7, Samarth Terrace, Near Ganapati Chowk, Viman Nagar, Pune City, Dukirkline, Pune, Maharashtra-411014 **Employer Address: Mr. Akshaye Prakash Sawalkar**, Designation: Zonal Manager Deptt., Operations, **IntelliStay Hotels Pvt. Ltd., #204, Windfall Sahar Plaza, J.B. Nagar, Andheri-Kurla Road, Andheri (E), Mumbai-400059**, (Home Loan A/c No - 36542161261, Suraksha Loan A/c - 36696227558) have defaulted in the repayment of principal and interest of the loans facility obtained by them from the Bank and the loans have been classified as Non Performing Assets (NPA) on **06/11/2025**. The notices were issued to them on **02/12/2025** under section 13(2) of Securitization and Reconstruction of Financial Assets and Enforcement of Security Interest Act 2002 on their last known addresses, but have been returned unserved, they are hereby informed by way of this public notice. Amount Outstanding :- **Rs.27,53,015.00 (Rupees Twenty-Seven Lacs Fifty-Three Thousand Fifteen Only) as on 02.12.2025** with further interest and incidental expenses, costs, etc. **The above Borrower(s) and/or their Guarantor(s) (whenever applicable) are hereby called upon to make payment of outstanding amount within 60 days from the date of publication of this notice**, failing which further steps will be taken after expiry of 60 days from the date of this notice under sub-section (4) of section 13 of Securitization and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002. *The borrowers attention is invited to provision of sub-section (8) of section 13 of the Act, in respect of time available to redeem the secured assets.*

Description of Immovable properties
Unit No. D-0102, Admeasuring Area 495 Sq. Ft. (Carpet Area) On 1st Floor, along with one (Four-Wheeler) open car parking space, in D wing, Building known as "Rilletta", project known as "Casa Rio Gold" constructed on Survey No. 73 Village Nilje Tal. Kalyan, Dist. Thane, PIN- 421204
Date: 16/12/2025 Place: Mumbai Authorised Officer, State Bank of India



Cummins India Limited
Regd. Office: Cummins India Office Campus, Tower A, 5th Floor, Survey No. 21, Balewadi, Pune - 411 045, Maharashtra, India (CIN: L29112PN1962PLC012276)
Tel.: (020) 67067000 Fax: (020) 67067015 Website: www.cumminsindia.com Email: cil.investors@cummins.com

PUBLIC NOTICE TO WHOMSOEVER IT MAY CONCERN

This is to inform the General Public that the following share certificates of **Cummins India Limited, having Registered Office at Cummins India Office Campus, Tower A, 5th Floor, Survey No. 21, Balewadi, Pune - 411 045**, and registered in the name of the following shareholder(s) have been lost by them.

Folio No.	Name of the Shareholder	Certificate No.	Distinctive Nos.		No. of Shares (F.V.Rs. 2/- each)
			From	To	
1000760	ISHWAR CHANDRA DHANDA	7711	239478807	239478946	140

The Public is hereby cautioned/warned against purchasing or dealing in any way with the above referred share certificates. Any person who has any claim in respect of the said share certificates should lodge such claim with the Company within 5 days of publication of this notice after which no claim will be entertained, and the Company shall proceed to issue Duplicate share certificates.

Place: Pune

Date: December 17, 2025

For Cummins India Limited

Vinaya A. Joshi

Company Secretary & Compliance Officer



HDFC BANK LIMITED
Registered Office: HDFC Bank House, Senapati Bapat Marg, Lower Parel (West), Mumbai 400 013 (CIN: L65920MH1994PLC080618)
[E-mail: shareholder.grievances@hdfc.bank.in] [Website: www.hdfc.bank.in] [Tel. No.: 022 6631 6000]

Notice Of Transfer Of Equity Shares To Investor Education And Protection Fund (IEPF) Authority

This Notice is published pursuant to the provisions of Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016, as amended and various circulars issued thereto, from time to time, by Ministry of Corporate Affairs (collectively referred to as "the Rules").

In terms of Section 124(6) of the Companies Act, 2013 read with said Rules, the Bank is required to transfer to IEPF such shares corresponding to the interim dividend for the financial year 2018-19 pertaining to erstwhile Housing Development Finance Corporation Limited ('e-HL') (amalgamated with and into the Bank w.e.f. July 1, 2023) in respect of which the shareholder has not claimed dividend for seven consecutive years.

In compliance with the Rules, the Bank has vide letter dated December 16, 2025 sent a specific communication to the concerned shareholder(s) who held shares in e-HL and consequent to the amalgamation, became shareholders of the Bank, whose unclaimed dividend/ shares as aforesaid are liable to be transferred to IEPF requesting them to claim their dividend(s) on or before April 6, 2026, failing which the shares held by them shall be transferred to IEPF.

The concerned shareholders, holding shares in physical form and whose shares are liable to be transferred to IEPF, may note that in terms of the said Rules, the Bank would be issuing new share certificate(s) in lieu of share certificate(s) held by them for the purpose of transferring the said shares to IEPF and the said original share certificate(s) shall stand automatically cancelled and non-negotiable. In case of shares held in demat mode, the transfer would be effected by way of corporate action through the depositories to the demat account of IEPF Authority, established by the Central Government. The concerned shareholders are further requested to note that all future benefits arising on such shares would also be transferred to IEPF Authority.

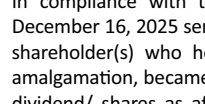
The Bank has uploaded full details of the unclaimed dividend/ shares due for transfer to IEPF on its website www.hdfc.bank.in Concerned shareholders may verify the details of unclaimed dividend(s) and the shares liable to be transferred to IEPF at <https://www.hdfc.bank.in/about-us/corporate-governance/details-of-unclaimed-dividend>

Shareholders whose dividend/shares have been transferred to IEPF can claim the dividend and/or shares by submitting an online application electronically (web form IEPF-5) available on website of the Ministry of Corporate Affairs at www.mca.gov.in and sending physical copy of the same, duly signed, to the attention of the Nodal Officer/Deputy Nodal Officer at 1st Floor, HDFC House, 165-166, Backbay Reclamation, H-T. Parekh Marg, Churchgate, Mumbai – 400 020, along with the e-form IEPF-5 acknowledgement/ challan and requisite documents enumerated in web form IEPF-5. For more details please visit, www.iepf.gov.in

Please note that no claim shall lie against the Bank in respect of unclaimed dividend(s) and equity shares that will be transferred to the IEPF within statutory timelines.

For any queries on above matter, shareholders are requested to contact Datamatics Business Solutions Limited, (Registrar & Share Transfer Agent of the Bank), at the below mentioned address on or before April 6, 2026 being the last date for claiming the said dividend, failing which, the shares held by them in the Bank will be transferred to IEPF in compliance of the said Rules.

Datamatics Business Solutions Limited
Plot No. A 16 & 17, Part B Cross Lane, MIDC, Andheri East, Mumbai 400093.
Tel. No.:+91 22-66712213 / 2214.
E-mail : hdinvestors@datamaticsbpm.com
Website: <https://www.datamaticsbpm.com/>

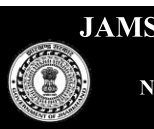


For HDFC Bank Limited
Sd/-
Ajay Agarwal
Company Secretary & Group Head -
Secretarial & Group Oversight


Place: Mumbai

Date: December 17, 2025

Membership No. FCS 9023



JAMSHEDPUR NOTIFIED AREA COMMITTEE
New Kalimati Road, Sakchi-831001
E- mail ID-jnacjsr@gmail.com



E- Procurement Notice
Tender Notice
NIT No- JNAC/e-pro-25/2025-26
Date- 17.12.2025

1.	Name of the work	Selection of Bidder for Dumpsite Land Reclamation through Bio mining and Resource Recovery at Domuhani Dumpsite under Jamshedpur Notified Area Committee, Jamshedpur.
2.	Estimated Cost (rs.)	Rs. 11,05,17,233/- (Rupees Eleven Crores Five Lacs Seventeen Thousand Two Hundred Thirty Three Only)
3.	Cost of Bid Document (INR)	Rs. 25,000/- (Twenty thousand Only) Non-Refundable.
4.	Bid Security (INR)	Bid Security: Rs. 11,05,724.00
5.	Time of Completion	8.9 month.
6.	Date/Time of publication of tender on website	22.12.2025 at 05:00 PM
7.	Document downloading Start date	22.12.2025 at 05:00 PM
8.	Pre bid meeting date, Time & venue	26.12.2025 at 03:00 PM, JNAC Conference Hall
9.	Bid Submission Start date	27.12.2025 at 05:00 PM
10.	Bid Submission end date	19.01.2026 at 05:00 PM
11.	Bid Opening date	20.01.2026 (Online) 03:00PM
12.	Mode of Submission of bids	E-tendering (http://jharkhandtenders.gov.in)
13.	Name and address of office inviting tender	Deputy Municipal Commissioner, Jamshedpur Notified area Committee, Jamshedpur.
14.	Contact No. of procurement officer	Mr. Ajay Kumar Yadav, A.E, J.N.A.C
15.	Helpline No. of E-procurement cell	9572649415

Note- 1. Only e-tender will be accepted, further details can be seen on website (<http://jharkhandtenders.gov.in>)

2. Selected Firm/Company must register with UDD Jharkhand in proper class within two months from work allotment date.

Deputy Municipal Commissioner,
Jamshedpur Notified Area Committee, Jamshedpur
PR 368811 Urban Development (25-26)_D



KEC INTERNATIONAL LIMITED
CIN: L45200MH2005PLC152061
Registered Office: RPB House, 463, Dr. Annie Besant Road, Worli, Mumbai-400030
Tel. No.: 022-66670200; Fax No.: 022-66670287
Website: www.kecpg.com; Email: investorpoint@kecpg.com

NOTICE - SPECIAL WINDOW FOR RE-LODGE MENT OF PHYSICAL SHARE TRANSFER REQUESTS

This is in continuation to our newspaper notice published on August 01, 2025, and October 14, 2025 regarding the opening of the special window for re-lodgement of transfer requests as per SEBI Circular No. SEBI/HO/MIRSD/ MIRSD-PoD/P/CIR/2025/97 dated July 02, 2025 titled "Ease of doing Investment - Special Window for Re-lodgement of Transfer Requests of physical shares" and as a part of ongoing bi-monthly communications, Shareholders are once again informed that the Company has opened a special window for a period of six months from July 07, 2025 to January 06, 2026 for facilitating re-lodgement of share transfer deeds, which were originally submitted on or before April 01, 2019 but were rejected/returned/not attended to, due to deficiency in the documents/ process or otherwise.

The Shareholders who wish to re-lodge their documents for transfer of shares are requested to contact the Company's Registrar and Share Transfer Agent ("RTA") as under:

MUF& Intime India Private Limited
(formerly known as Link Intime India Private Limited)
(Unit: **KEC International Limited**)
C-101, Embassy 247, LBS Marg, Vikhroli (West), Mumbai-400083
Tel No.: +91 8108116767
Email: investor.helpdesk@in.mnps.mufg.com
Website: <https://in.mnps.mufg.com>

The lodger must have a demat account and provide its Client Master List along with the transfer documents and share certificates, while re-lodging the documents for transfer with Company's RTA.

The shares that are re-lodged for transfer (including those requests that are pending with the Company/ RTA, as on date) shall be issued in demat mode only, subject to successful verification.

Shareholders are encouraged to take advantage of this special window introduced in the interest of investors.

For more details, please refer to the SEBI circular at www.sebi.gov.in or contact the Company's RTA.

Place : Mumbai


Date : December 17, 2025

For KEC International Limited

Sd/-

Suraj Eksambekar

Company Secretary and Compliance Officer



DCW LIMITED
CIN: L24110GJ1939PLC000748
Registered Office: Dhrangadhra - 363 315, Gujarat
Head Office: Nirmal, 3rd Floor, Nariman Point, Mumbai - 400 021.
Tel. No.: 022- 4957 3000 / 4957 3001
Website: www.dcwlimit.com, E-Mail : investor.relations@dcwlimit.com

NOTICE TO SHAREHOLDERS HOLDING SHARES IN PHYSICAL FORM SPECIAL WINDOW FOR RE-LODGE MENT OF TRANSFER REQUESTS OF PHYSICAL SHARES

Dear Shareholder(s),

Notice is hereby given that pursuant to the Securities and Exchange Board of India (SEBI) Circular No. SEBI/HO/MIRSD/MIRSD-PoD / P/ CIR 2025 / 97 dated July 02, 2025, a **special window** is being opened for the investors for a period of **six (06) months from July 07, 2025 to January 06, 2026** to facilitate **re-lodgement of Transfer Requests of Physical Shares**. This facility is available for transfer deeds that were **lodged prior to April 01, 2019**, but were rejected/returned/not attended due to deficiency in the documents/process/or otherwise.

All transfer requests that are duly rectified and re-lodged during the aforesaid period will be processed through the transfer-cum-demat mode, i.e., the shares will be transferred and issued only in dematerialised form. Further, re-lodgement of legally valid and complete documents for transfer of physical shares, where there is no dispute on ownership, will be considered.

Accordingly, the lodger(s) must have an active demat account. The investors who have missed the earlier deadline of March 31, 2021 are encouraged to take advantage of this opportunity by furnishing the necessary documents, including the Client Master List (CML), duly executed transfer deed(s), original share certificate(s), and any other necessary documents, to **M/s. Bigshare Services Private Limited**, the Company's Registrar and Share Transfer Agent (RTA), within the stipulated timeline, at the contact details provided below.

M/s. Bigshare Services Private Limited
Office No S6-2, 6th floor, Pinnacle Business Park, Next to Ahura Centre, Mahakali Caves Road, Andheri (East), Mumbai - 400093
Tel.: (022) 6263 8200 Fax: (022) 6263 8299
(From 9:00 a.m. to 5:00 p.m. on all working days)
Email Id: investor@bigshareonline.com

Thanking you,
For DCW Limited
Sd/
Dilip Darji
Sr. General Manger (Legal) & Company Secretary
Date: 17th December, 2025



MORARKA FINANCE LIMITED
CIN : L67120MH1985PLC035632
Regd Office : 511, Maker Chambers V, 221, Nariman Point, Mumbai – 400 021,
Email : investors@morarkafinance.in, Website : www.morarkafinance.in

INFORMATION OF OPENING OF SPECIAL WINDOW FOR RE-LODGE MENT OF TRANSFER DEEDS IN ELIGIBLE CASES

Transfer of securities in physical mode was discontinued with effect from April 01, 2019, by Securities and Exchange Board of India (SEBI). Subsequently, it was clarified that transfer deeds lodged prior to deadline of April 01, 2019 and rejected/returned due to deficiency in the documents may be re-lodged with requisite documents till March 31, 2021. SEBI has vide Circular No. SEBI/HO/MIRSD/MIRSD-PoD/P/CIR/2025/97 dated July 02, 2025, decided to extend this facility and open a special window for re-lodgement of transfer requests for physical shares which were originally lodged before April 01, 2019 and were rejected, returned, or not attended to due to deficiency in documents or process or otherwise, **for a period of six months from July 07, 2025 till January 06, 2026**. Eligible shareholders are requested to note that during this period, the securities that are re-lodged for transfer (including those requests that are pending with the company / RTA, as on date) shall be issued only in demat mode and due procedures must be followed. Shareholders who had earlier lodged any physical transfer request prior to April 01, 2019 which was rejected or returned due to reasons mentioned above, may take benefit of this opportunity and re-lodge such shares for transfer.

For any queries or assistance, you may contact the Company's RTA:
Name of RTA: M/s. MUF& Intime India Private Limited
(Formerly M/s. Link Intime India Private Limited)
Email: Investor.helpdesk@in.mnps.mufg.com, **Phone:** +91 22 49186000-79
Address: C-101, 247 Park, LBS Marg, Vikhroli (West), Mumbai- 400 083
This communication is also updated on the website of the Company at www.morarkafinance.in.

Place : Mumbai

Date : December 17, 2025

For Morarka Finance Limited

Sd/-

Divya Agarwal

Company Secretary & Compliance Officer



U GRO Capital Limited
4th Floor, Tower 3, Equinox Business Park, LBS Road, Kurla, Mumbai 400070

SALE NOTICE FOR SALE OF IMMOVABLE PROPERTIES

E-AUCTION SALE NOTICE OF 30 DAYS FOR SALE OF IMMOVABLE ASSET(S) ("SECURED ASSET(S)") UNDER THE SECURITIZATION AND RECONSTRUCTION OF FINANCIAL ASSETS AND ENFORCEMENT OF SECURITY INTEREST ACT, 2002 READ WITH PROVISIO TO RULE 8 AND 9 OF THE SECURITY INTEREST (ENFORCEMENT) RULES, 2002.

Notice is hereby given to the public in general and in particular to the Borrower(s) and Guarantor(s) that the below described Secured Asset(s) mortgaged / charged to **U GRO Capital Limited** ("Secured Creditor"), the possession of which has been taken by the authorised officer of Secured Creditor, will be sold on "As is what is" and "As is where is" and "Whatever there is" on the date and time mentioned herein below, for recovery of the dues mentioned herein below and further interest and other expenses thereon till the date of realization of amount, due to Secured Creditor from the Borrower(s) and Guarantor(s) mentioned herein below. The Reserve Price, Earnest Money Deposit (EMD) and last date of EMD deposit is also mentioned herein below:

Sl. No.	Details of Borrower(s)/ Guarantor(s)	Details of Demand Notice	Details of Auction	
1.	SHIVRAY ENTERPRISES	13(2) Date of Notice: 09-07-2024	Reserve Price EMD Last date of EMD Deposit	₹ 33,26,400/- ₹ 33,264/- 21-01-2026
2.	MR RAVIKANT DASHARATH VEMULA SHAH	Outstanding Amount: Rs. 20,34,813/- as on 09-07-2024	Date of Auction Time of Auction	22-01-2026 11 AM to 01 PM
3.	MRS ANITHA RAVIKANT VEMULA Loan Account Number: HCFMHOSL00001037091		Incremental Value	Rs. 50,000/-

DESCRIPTION OF SECURED ASSET: Property 1: "All that piece and parcel of immovable property bearing Flat No.003, area measuring 170 Sq. Ft. (Carpet area), Ground floor, 'A' Wing, Building known as Shree Chhaya Apartment CHS Ltd. land bearing House No. 465B1 & 465B2, NMMP House No. 012/255, House No. 561B, NMMP House No. 013/255, House No. 561D, NMMP House No. 014/255, House No. 561A,NMMP House No. 034/255, House561C, NMMP House No. 035/255, situate, laying and being at Village Sanpada, Navi Mumbai Pin Code 400705."

Property 2: "All that piece and parcel of immovable property bearing Flat No.004, area admeasuring 170 Sq. Ft. (Carpet area), Ground floor, 'A' Wing, Building known as Shree Chhaya Apartment CHS Ltd. land bearing House No. 465B1 & 465B2, NMMP House No. 012/255, House No. 561B, NMMP House No. 013/255, House No. 561D, NMMP House No. 014/255, House No. 561A,NMMP House No. 034/255, House561C, NMMP House No. 035/255, situate, laying and being at Village Sanpada, Navi Mumbai Pin Code 400705."

For detailed terms and conditions of the sale, please refer to the link provided in U GRO Capital Limited/Secured Creditor's website, i.e. www.ugrocapital.com or contact the undersigned at **authorised.officer@ugrocapital.com**
Contact: Pranay Patil - 8169128001


Place: MUMBAI

Date: 18.12.2025

Sd/(Authorised Officer)

For UGRO Capital Limited

OFFER OPENING ADVERTISEMENT FOR THE BUYBACK OF EQUITY SHARES THROUGH TENDER OFFER UNDER THE SECURITIES AND EXCHANGE BOARD OF INDIA (BUYBACK OF SECURITIES) REGULATIONS, 2018 (AS AMENDED), ("SEBI BUYBACK REGULATIONS") FOR THE ATTENTION OF EQUITY SHAREHOLDERS / BENEFICIAL OWNERS OF THE EQUITY SHARES OF NURECA LIMITED.



Corporate Identity Number (CIN): L24304MH2016PLC320868
Registered Office: B-205, Bldg- 42, B Wing, Dhanashree Heights, Azad Nagar Sangam CHS, Andheri West, Mumbai - 400053, Maharashtra, India
Corporate Office: SCO 6-7-8, 1st Floor, Madhya Marg, Sector 9-D, Chandigarh - 160 009, India
Tel: +91 172 529 2900 • **Website:** <https://www.nureca.com/> • **E-mail:** cs@nureca.com
Contact Person: Nishu Kansal, Company Secretary and Compliance Officer

OFFER TO BUYBACK UP TO 5,80,000 (FIVE LAKH AND EIGHTY THOUSAND ONLY) FULLY PAID UP EQUITY SHARES OF NURECA LIMITED ("THE COMPANY") HAVING FACE VALUE OF ₹ 10/- (RUPEES TEN) EACH ("EQUITY SHARES"), REPRESENTING 5.80% OF THE TOTAL NUMBER OF EQUITY SHARES IN THE PAID UP EQUITY SHARE CAPITAL OF THE COMPANY (ON A STANDALONE BASIS) FROM ALL THE ELIGIBLE SHAREHOLDERS (AS DEFINED BELOW) OF EQUITY SHARES OF THE COMPANY AS ON DECEMBER 12, 2025, ON A PROPORTIONATE BASIS (SUBJECT TO SMALL SHAREHOLDER RESERVATION), THROUGH THE "TENDER OFFER" ROUTE, AT A PRICE OF ₹ 330/- (RUPEES THREE HUNDRED AND THIRTY ONLY) PER EQUITY SHARE PAYABLE IN CASH FOR AN AGGREGATE CONSIDERATION OF UPTO ₹ 19,14,00,000/- (RUPEES NINETEEN CRORE FOURTEEN LAKHS ONLY) (THE "BUYBACK SIZE")

The Company has sent the Letter of Offer and Tender Form, along with the share transfer form, dated December 16, 2025, in relation to the Buyback, through electronic means to all Eligible Shareholders holding Equity Shares as on the Record Date (Friday, December 12, 2025), whose e-mail IDs are registered with the Company or Depositories, which has been dispatched on December 16, 2025. However, on a receipt of a request by the Manager to the Buyback or Registrar to the Buyback to receive a copy of Letter of Offer in physical format from such Eligible Shareholder to whom Letter of Offer and Tender Form were emailed, the same shall be dispatched physically by registered post/ speed post/ courier.

For the detailed schedule of activities in relation to the Buyback, please refer to the Letter of Offer. A brief schedule of activities for the Buyback is as below:

BUYBACK OPENS ON	Thursday , December 18, 2025
BUYBACK CLOSES ON	Wednesday , December 24, 2025
LAST DATE OF RECEIPT OF COMPLETED TENDER FORM AND OTHER SPECIFIED DOCUMENTS INCLUDING PHYSICAL CERTIFICATES (IF AND AS APPLICABLE) BY THE REGISTRAR TO THE BUYBACK	Wednesday, December 24, 2025, 5:00 p.m. (IST)

The entitlement ratio for Eligible Shareholders is as below:

CATEGORY	Indicative Entitlement ratio in the Buyback*
Reserved category for Small Shareholders	126 Equity Shares out of every 761 Equity Shares held on the Record Date
General category for all other Shareholders	126 Equity Shares out of every 761 Equity Shares held on the Record Date



**The above ratio of Buyback is approximate and provides an indicative Buyback Entitlement. Any computation of entitled Equity Shares using the above ratio may provide a slightly different number due to rounding off. The actual Buyback Entitlement for Reserved category for Small Shareholders is 15% and General Category for all other eligible Shareholders is 85%.*

ELIGIBLE SHAREHOLDERS CAN ALSO CHECK THEIR ENTITLEMENT ON THE WEBSITE OF THE REGISTRAR TO THE BUYBACK BY FOLLOWING THE STEPS GIVEN BELOW:

- Click on <https://buyback.alankit.com>;
- Enter DP ID – Client ID / FOLIO NO., as applicable;
- Click on 'Download Filled in Tender Form';
- The Pre-Filled Entitlement / Tender Form will be downloaded.

A copy of the Letter of Offer is available on the Company's website (<https://www.nureca.com/>), on the website of SEBI (www.sebi.gov.in), the Stock Exchanges (www.bseindia.com) and (www.nseindia.com), the Registrar to the Buyback (www.alankit.com) and the Manager to the Buyback (www.mefcomcap.in).

Capitalised terms used but not defined in this Advertisement shall have the meaning ascribed to such terms in the Letter of Offer

MANAGER TO THE BUYBACK	REGISTRAR TO THE BUYBACK
<div></div> <div>Mefcom Capital Markets Limited G-III, Dalamal House, Jammalal Bajaj Marg, Nariman Point, Mumbai – 400 021, Maharashtra, India. Tel No.: +91 22 3522 7026 Contact Person: Mr. Janil Jain Email Id: janil.jain@mefcomcap.in Investor Grievance E-mail Id: investor.grievance@mefcom.in Website: www.mefcomcap.in SEBI Registration No: INM000000016 Corporate Identity Number: L74899DL1985PLC019749</div>	<div></div> <div>Alankit Assignments Limited Alankit House, 4E/2 Jhandewalan Extension, New Delhi 110 055, India Contact Person: Jagdeep Kumar Singla Tel No.: +91 11 4254 1966/952 Email Id: rta@alankit.com Investor grievance Email Id: nurecabuyback@alankit.com Website: www.alankit.com SEBI Registration No: INR000002532 Corporate Identity Number: U74210DL1991PLC042569</div>

For and on behalf of the Board of Directors of Nureca Limited

Sd/-

Saurabh Goyal
Managing Director
DIN: 00136037

Sd/-

Aryan Goyal
Whole Time Director
DIN: 00002869

Sd/-

Nishu Kansal
Company Secretary and Compliance Officer
Membership No. A33372

Date : December 17, 2025

Place : Mumbai